

Report to Devon Health and Wellbeing Scrutiny Committee and Devon People Scrutiny Committee

19th January 2017

Wider Devon Sustainability and Transformation Plan (STP)

Recommendation

That Devon Health and Wellbeing Scrutiny Committee and Devon People Scrutiny Committee review the Wider Devon STP and advise on how the Committees can best be engaged in this Plan going forward.

1. Purpose

This paper follows a submission made to the Devon Health and Wellbeing Scrutiny Committee at its meeting on 8th November 2017. Due to the timing of publication of the STP only a few days previously, it was agreed that a full discussion on the STP would be held on 19th January 2017. This item is now being presented to a joint meeting of Devon Health and Wellbeing and Devon People Scrutiny Committee's and the presentation of the STP item will be provided by both the NHS and Devon County Council.

The Devon STP is a strategic framework that has been developed by NHS organisations in Devon working in partnership with Devon County Council, Plymouth City Council and Torbay Council. This framework for the development of joint strategic work programmes covers the whole population of wider Devon. Wider Devon has a resident population of around 1,160,000 with just over half living in urban communities and just under half living in rural communities.

The STP is the local plan designed to achieve the NHS 'Five Year Forward View' published in October 2014¹, and to address the challenges faced locally particularly those set out in the Case for Change. The STP document was published on 4th November 2016 and is provided as appendix 1 to this paper or on the following link: <http://www.newdevonccg.nhs.uk/about-us/sustainability-and-transformation-plan-stp/102099>

As an overarching strategic framework within which detailed proposals for how services across Devon will develop between now and 2020/21, the STP purpose is that people residing in wider Devon will experience safe, sustainable and integrated local support. A key theme throughout the STP is an increased focus on shifting the model of care towards preventing ill health and promoting people's

¹Five Year Forward View <https://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf>

independence through the provision of more joined up services in or closer to people's homes.

At the same time the STP is focused on closing the financial gap that exists, recognising that doing nothing is not an option and transformational change is essential to address the significant challenges faced by the local system. The partner organisations within the wider Devon system working together at Executive level in relation to the STP:

- Devon County Council,
- Devon Partnership NHS Trust
- Livewell Southwest CIC
- NEW Devon CCG
- Northern Devon Healthcare NHS Trust
- Plymouth City Council,
- Plymouth Hospitals NHS Trust
- Royal Devon and Exeter NHS Foundation Trust
- South Devon and Torbay CCG
- Torbay Council
- Torbay and South Devon NHS Foundation Trust

2. STP overview

The STP is built around an aspiration to achieve, by 2021, a fully aligned sense of place, linking the benefits of health, education, housing and employment to economic and social wellbeing for communities through joint working of statutory partners and the voluntary and charitable sectors. In this context the partner organisations involved in the STP are united in a single ambition and shared purpose to create a clinically, socially and financially sustainable health and care system that will improve the health, wellbeing and care of the populations served.

In recognition of the growing physical and mental health needs of the population the STP sets out to achieve the 'triple aim' of the Five Year Forward View - to improve population health and wellbeing, experience of care and cost effectiveness per head of population. It also sets out to address key challenges set out in the Case for Change as summarised below.

- People are living longer and will require more support from the health and care system. In excess of 280,000 local people, including 13,000 children, are living with one or more long term condition
- The system needs to respond better to the high levels of need and complexity in some parts of the population
- Some services such as stroke, paediatrics and maternity are not clinically or financially sustainable in the long term without changes to the way they are delivered across the system

- There is a difference of 15 years in life expectancy across wider Devon and differences in health outcomes – or ‘health inequalities’ – between some areas
- Spending per person on health and social care differs markedly between the locality areas and is 10% less in the most deprived areas
- Mental health services are not as accessible and available as they need to be, driving people to access other forms of care with limited value from the intervention received. People with a mental health condition have poorer health outcomes than other groups
- There is an over reliance on bed based care - every day over 600 people in Wider Devon are medically fit to leave hospital but cannot for a variety of reasons
- The care home sector is struggling to meet increasing demand and complexity of need
- Almost a quarter of local GPs plan to leave the NHS in 5 years and there are significant pressures on primary care services. Some other services are particularly fragile due to high levels of consultant, nursing, social work or therapy vacancies

Local health and social care services are under severe financial pressure, and health & social care services are likely to be £557m in deficit in 2020/21 if nothing changes. The key focus of the STP will be on activities that will make both the biggest difference to population health and wellbeing and financial recovery.

Seven priorities have been identified. These priorities are:

1. Prevention
2. Integrated care
3. Primary care
4. Mental health
5. Children and young people
6. Acute hospital and specialist services
7. Productivity

A summary of the work on the STP priorities and enabling work streams is attached in Appendix 2

3. Next steps

The STP is a strategic framework that has been developed by NHS organisations in Devon working in partnership with Devon County Council, Plymouth City Council and Torbay Council. The document is being presented for endorsement to the via the governance arrangement in place in the partner organisations.

In providing a framework for a programme of transformation it is essential that there is ongoing dialogue with patients, volunteers, carers, clinicians and other staff, public, local voluntary and community sector, local authorities and political representatives. An engagement plan is being developed for the whole STP, and there will be targeted involvement and consultation on specific aspects of the

STP where applicable. This will follow NHS guidance and the STP partnership is keen to work with Scrutiny, Councils, Healthwatch and the voluntary and community sector and others to achieve ongoing engagement going forward.

NHS guidance on engagement and consultation in STP's is available on the following link: <https://www.england.nhs.uk/wp-content/uploads/2016/09/engag-local-people-stps.pdf> .

Phil Norrey, Janet Fitzgerald Angela Pedder, Lead Chief Executive
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Appendices

Appendix 1: Wider Devon STP

Appendix 2: Summary of progress on STP priorities and enabling strategies